

Capability Statement - Best Practice Minor Capex Project Delivery



- Small / protected supplier 'gene' pool
- Delivery performance 'stagnation'
- Forecasting results poor (late delivery, cost blowouts)
- Delivery framework inadequacies
- Capacity / capability to effectively manage an increasing CAPEX program

AREAS OF CONCERN

BPS Approach



SMALL / PROJECTED SUPPLIER POOL

- Open, competitive tenders
- Est. procurement protocols incl. suppliers kept at 'arm's length'
- Est. tender 'Decision Criteria'
- Pursuit and extraction of 'Best value'

Benefits

- Merit based contract award (which motivates suppliers)
- Performance based contracts
- Achieves 'Value Added' outcomes



DELIVERY PERFORMANCE STAGNATION

- Prof. dev. Workshops for PM's on minor CAPEX delivery
- Ongoing PM mentoring / coaching program
- Establish delivery metrics to monitor improvement

Benefits

- Build internal resource capability



FORECASTING RESULTS POOL

- Improve scope definition, cost and time estimation during FEL
- Adequate front end risk assessment
- Appropriately scaled toll-gating / approval process
- Selecting the right options for each project as well as the 'right project'

Benefits

- Improve time, cost perf. leading to better capital management



DELIVERY FRAMEWORK INADEQUACIES

- Listen, review, identify client needs
- Design optimal solution
- Improve existing framework is likely best solution – building on familiarity
- Scalable CAPEX framework, systems, procedures and PM tools

Benefits

- Lean PM, but efficient and effective
- Consistent, standardised approach



INCREASING CAPEX PROGRAM

- Specialist pool of BPS sustaining / minor CAPEX PM professionals
- Well credentialled (e.g. PM and CPEng) and degree qualified
- Experienced in lean, minor CAPEX project delivery

Benefits

- Available pool of resources when capacity / capability constraints arise

